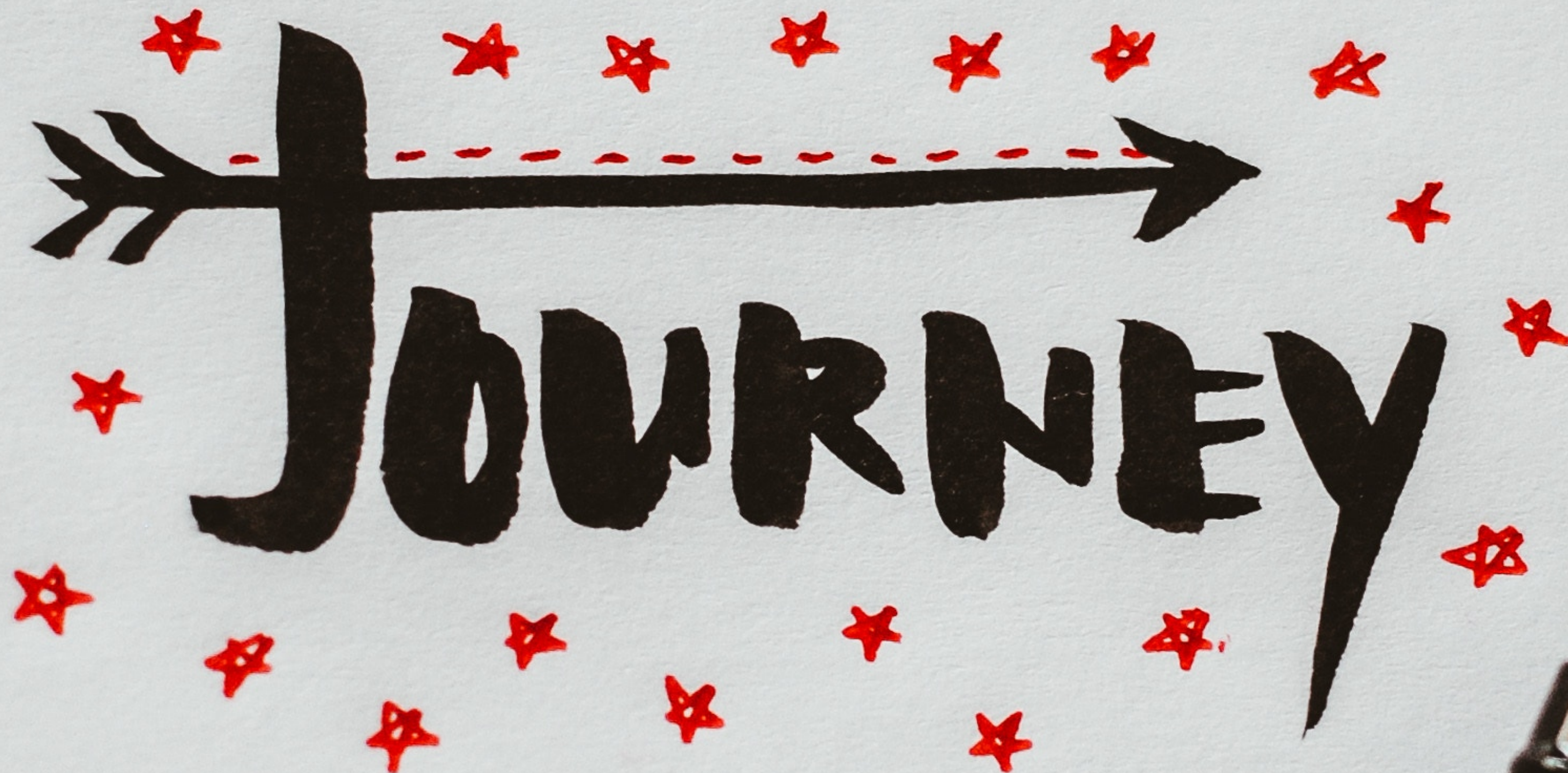


The different perspectives needed for self-organization

Susanne Schwarzer & Stefan Rudnitzki

JOURNEY



Us

Susanne

Coach

Consultant

Stefan

Lead Developer

Organisator MongoDB Usergroup Berlin
Organisator Async Cat Herding Meetup
Co-Founder FOSS Backstage conference



Stefan

Lead Developer

Me

Stefan

Lead developer

deprecated

Me

Stefan

lead

contract topics

confidant

budgets

recruiting

facilitator

employer branding

coaching

consultant for self-organization

Produktgeber



Market Engine



Frontends

Vertriebe



EUROPACE

B2B2C platform, mortgage, loans

leadership 4yrs ago

- hierarchies
- steering boards
- executive managers
- roles like head-architects



leadership today

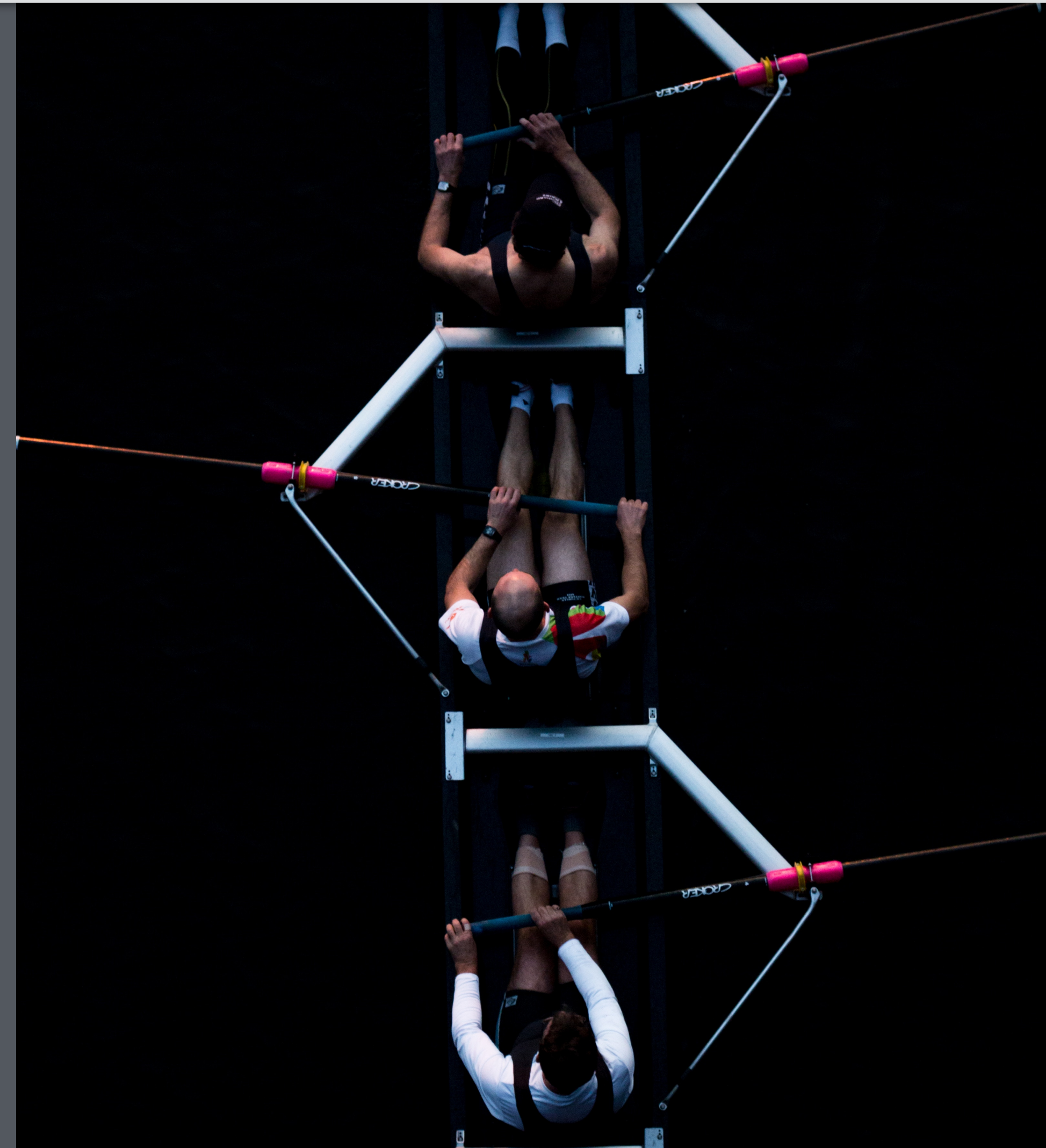
- partly autonomous teams
- leadership facets
 - confidant
 - contract topics
 - coaching
 - technical or functional leadership
- elected by oneself



vision

A modern company needs something that comes after „being agile“.

Something where humans can show their full potential and be effective following their perceived responsibilities.



from a coaching perspective

Bringing the facets of your own beliefs and your working environment to resonance. This allows us as humans to be our true self and understand that this is more than enough.



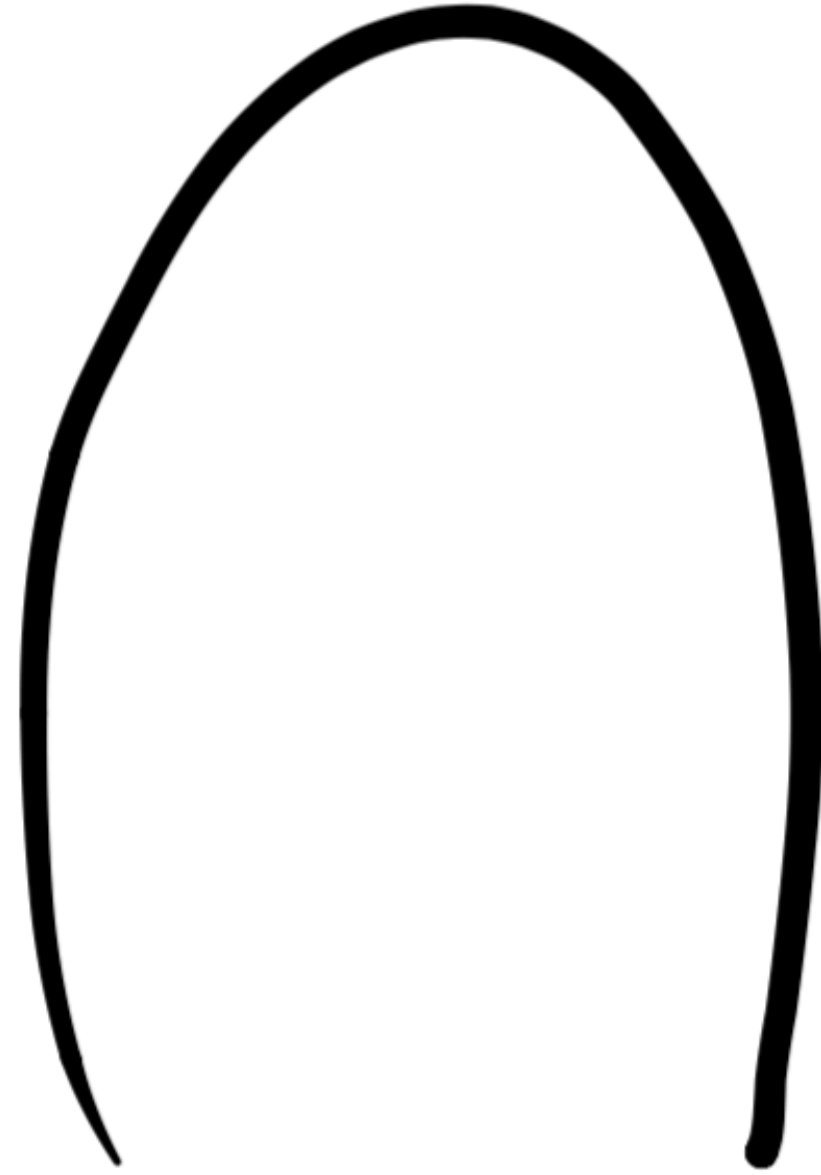
„This is esoteric...”

–N.N.

„Leadership requires two things: a vision of the world that does not yet exist and the ability to communicate it.“

–Simon Sinek

thinking 0



purpose

- project?
- vision?



purpose

- project?
- vision?

touching

honest

inspiring

genuine

moving



purpose

- project?
- vision?

Why-How-What
Golden Circle

honest

touching

inspiring

moving

Big 5 for Life

genuine

purpose for
existing



consciousness development

- different perspectives
- different opinions
- different point of views
- integrated and cross-linked



„It's not what you look at that matters, it's what
you see.“

– Henry David Thoreau

consciousness development



models, models, models...

- Teal Frederic Laloux
- Spiral Dynamics
- StAGEs
- Graves

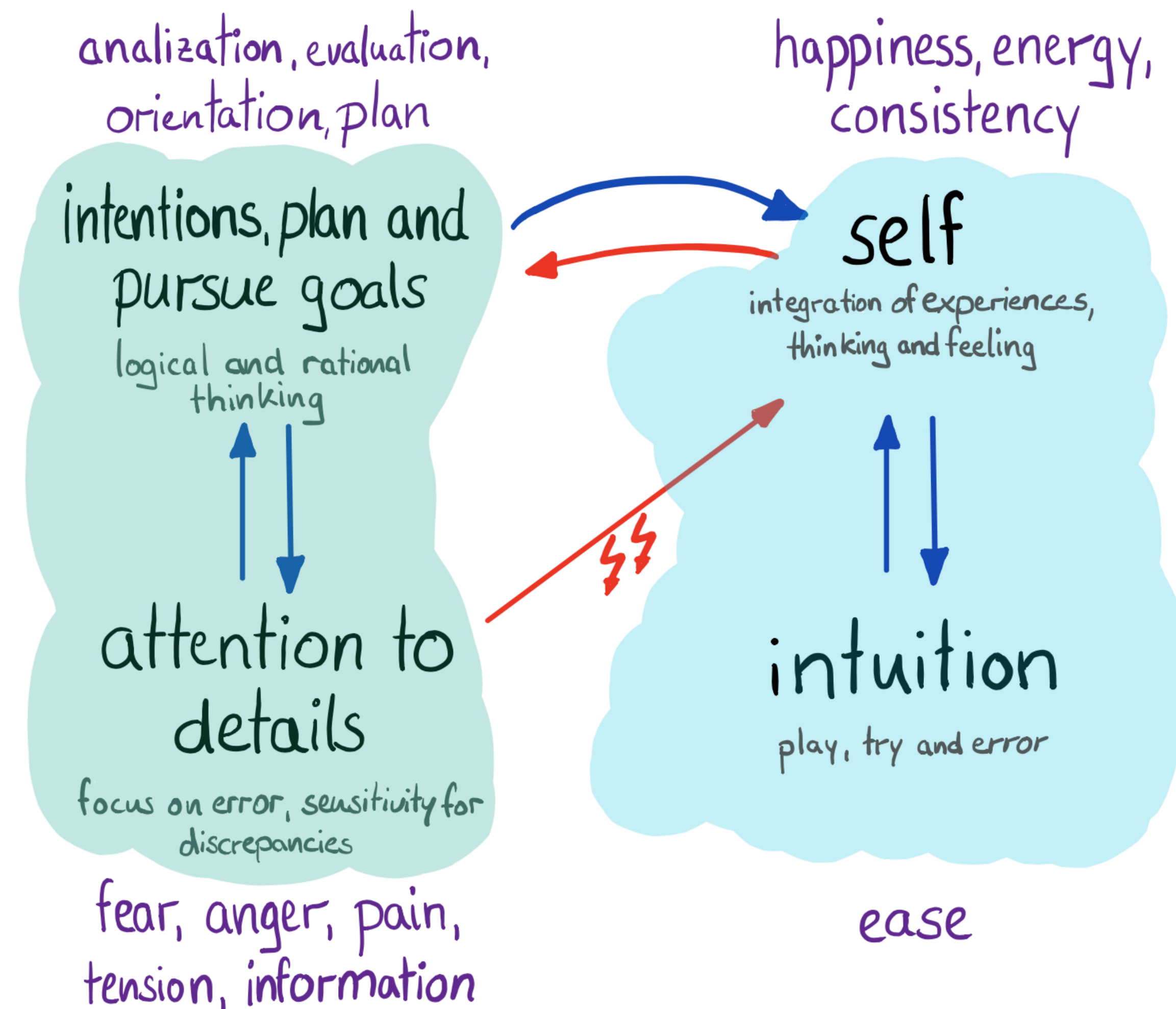


... and methods

- transactional analysis
- positive psychology (e.g. affective balance, Zurich Resource Model, focus on strengths)
- Personal-System-Interaction theory (Kuhl)



interpretation of PSI theory (Kuhl)



self

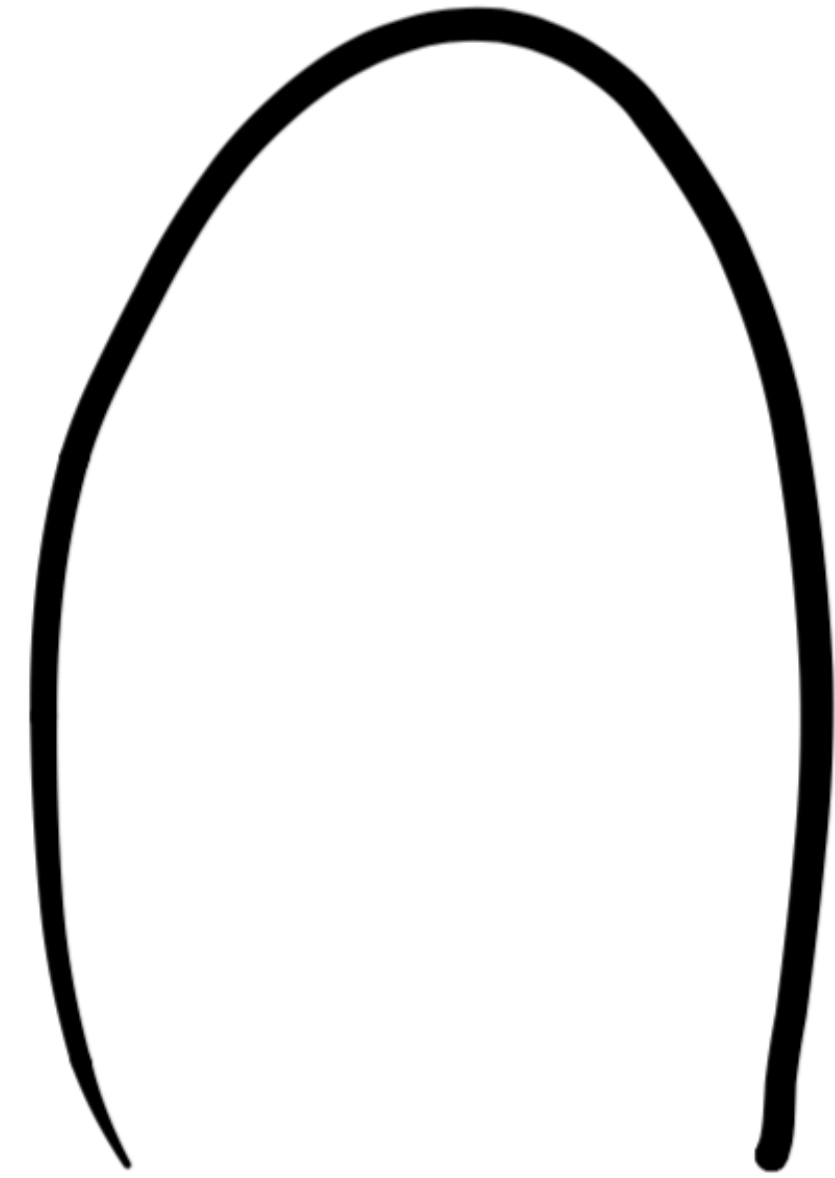
- X and Y
- purpose is within the self
- need for clarity to connect with our self



„Empathy is about standing in someone else's shoes, feeling with his or her heart, seeing with his or her eyes. Not only is empathy hard to outsource and automate, but it makes the world a better place.“

–Daniel H. Pink

thinking O



feeling

horizontally?

- methods
- processes
- workshops
- models
- more of the same



vertically!

- strengthen personal qualities
- scope: precise focus that will be changed
- iterate



speech forms meaning...

- influences thinking
- focusses our awareness
- self perception (e.g. inner attitudes)
- social perception (how others perceive ourselves)



consistency

„When a persons self perception
is congruent with the social
perception.“

„be authentic“



a question of openness

- psychological save
- positive energy
- strengthen strengths
- appreciation
- attitude: assume best intentions
- trust in the skills of others
- cooperation and truthful interaction



a question of openness

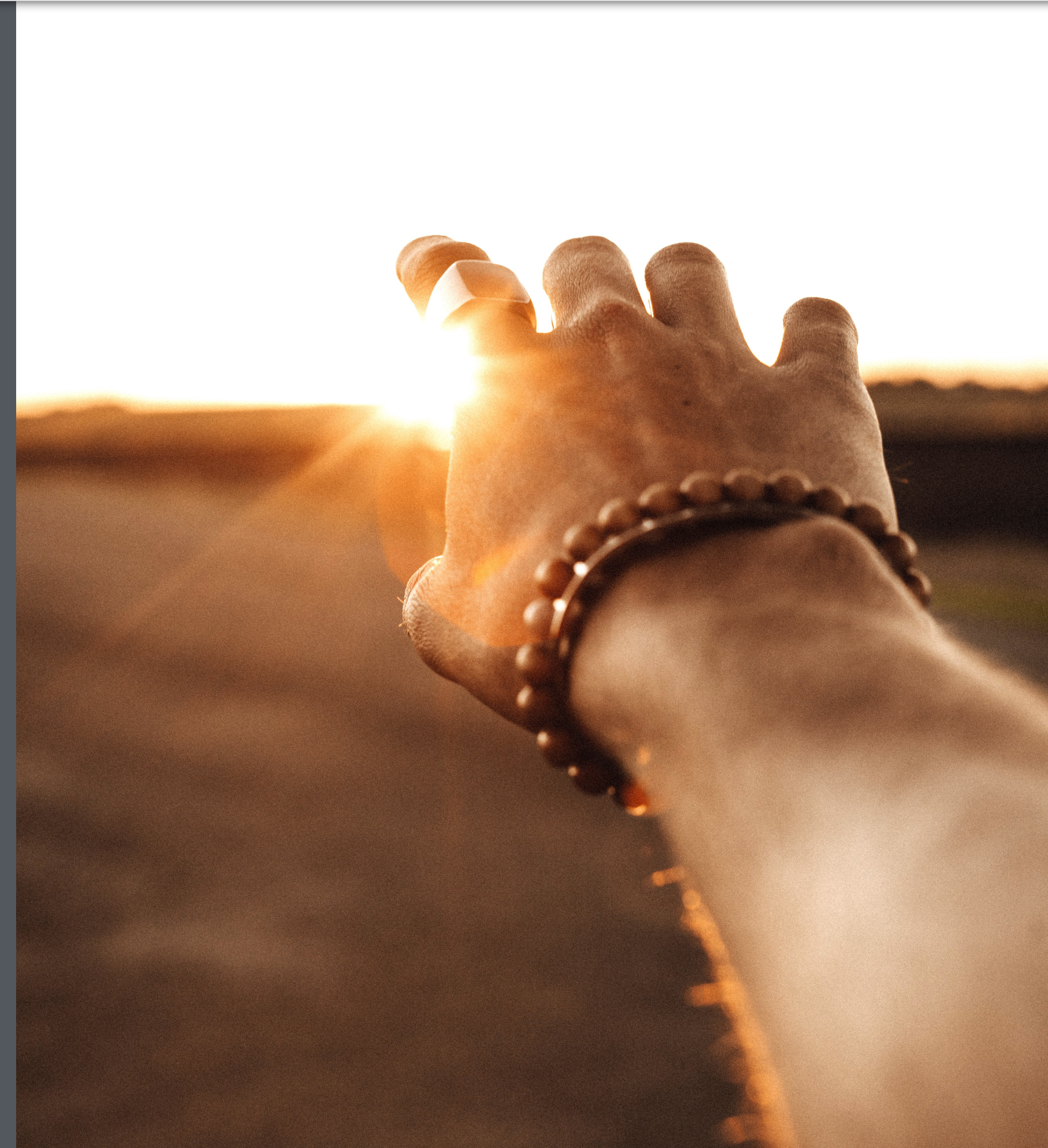
- psychological save
- positive energy
- strengthen strengths
- appreciation
- attitude: assume best intentions
- trust in the skills of others
- cooperation and truthful interaction
- essential: continuous self-reflection

Photo by [Sticker Mule](#) on [Unsplash](#)



what is the point?

- self-fulfillment
- self-actualization
- personal responsibility
- self-management
- self-care
- self-awareness



resonance of purposes

- purpose is everywhere
- real alignment exists between us, our selves and our surrounding
- clarity about potentials, purposes and goals



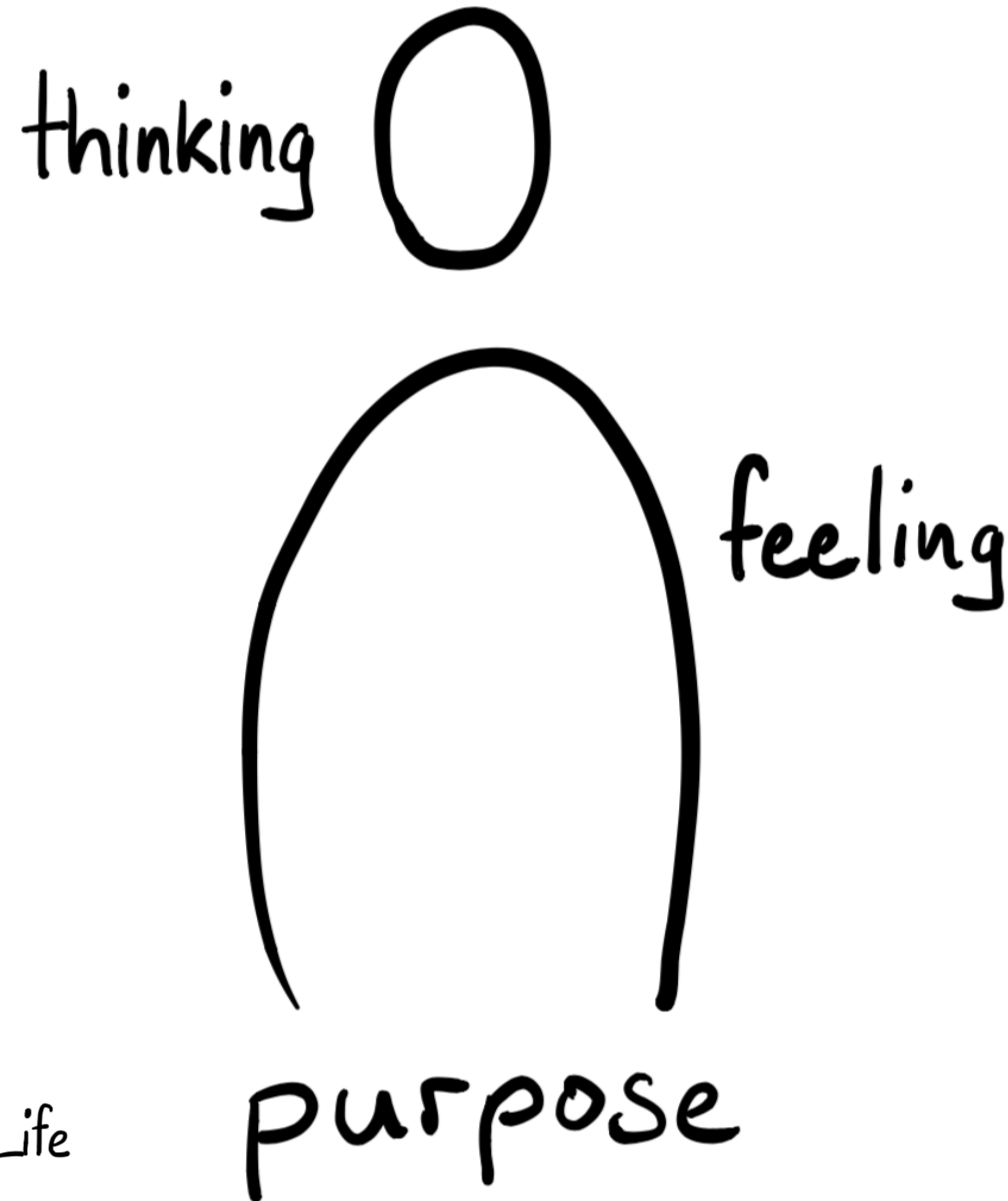
Zurich Resource Model

transactional analysis

affective balance

PSI theory

models, methods, processes



trust
assume best intentions
empathy
mindfulness

Big 5 for Life

Purpose of Existence

Why

Self-organization especially means: „to be committed within the cooperation between humans and for each other“. Not: freedom, fun, „something-purpose-something“ or „i can do whatever i want“!

–Niels Pflaeging (translated from german)



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Questions?

Reinventing Organizations - Frederic Laloux

Holacracy - Brian J. Robertson

Das kollegial geführte Unternehmen - Bernd Oestereich & Claudia Schröder

Thinking fast, thinking slow - Daniel Kahneman

PSI theory - Julius Kuhl

Cultivating Empathy - Dajana Günther & Leslie Hawthorn
<https://www.youtube.com/watch?v=PpcEjkAF6mM>

